



**ANNUAL REPORT  
2024**

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# 1. ABOUT THE PRESPA INSTITUTE

The PRESPA Institute is an independent analytical centre, think-tank, based in Skopje, North Macedonia, dedicated to the study, research and analysis of international relations and foreign policy, as well as European issues and Europeanization. The Institute strives to promote knowledge about the current situation in North Macedonia and the Western Balkans, as well as to participate in the debate and generation of ideas on these issues at the European level.

The Institute has a young and dynamic team of highly qualified and experienced analysts and a wide network of external collaborators, and relies on the participation of exceptional figures from public life related to international relations and foreign policy, as well as European affairs and Europeanization, economic and business communities, public administration, and the academic, cultural, and social sectors.

The Institute was founded as a citizens' association, by a group of convinced Europeans, and its organizational structure strikes a balance between public and private interests and encourages and fosters the exchange of ideas in an independent environment, providing space for diverse political and social views. The highest governing body of the Institute is the Board of Directors, which is composed only of external members, other prominent public figures from North Macedonia.

The work of the Institute is carried out through a wide range of publications and reports, public events organized as trainings, courses, seminars, workshops, round tables, etc.

The research of the PRESPA Institute is structured into thematic and geographical blocks.

## 1. THE NAME

The name of the PRESPA Institute comes from the Prespa Agreement, i.e. **the Final Agreement for the Settlement of Differences, as described in United Nations Security Council Resolutions 817(1993) and 845(1993), terminating the 1995 Interim Agreement and establishing a Strategic Partnership between the Parties**<sup>1</sup>, signed on 17 June 2018 in the village of Psarades, Greece; due to the significance that the agreement has for North Macedonia and the policies that the institute will focus on, as well as their impact on our country, the Western Balkans and Europe more broadly.

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<sup>1</sup> [https://en.wikipedia.org/wiki/Prespa\\_agreement](https://en.wikipedia.org/wiki/Prespa_agreement)

## **2. VISION**

In-depth research that leads to new ideas for solutions to problems and new policies at the local, national, and regional levels.

## **3. MISSION**

A dynamic group of analysts and researchers conducting in-depth research on international and European issues that influence decision-making processes and activities and contribute to the Europeanization of North Macedonia and the Western Balkans.

## **4. AIMS AND MEANS**

The objectives of the PRESPA Institute are:

- To be an independent research centre, without a partisan agenda, capable of influencing thinking and political action from its local reality;
- To be an independent research centre, capable of influencing thinking and political action through its local reality;
- To be a destination in Skopje, North Macedonia and the Western Balkans for people, institutions and companies working in the relevant field or who are interested in it and to represent a reference point for research, documentation and specialized publications on international relations and foreign policy, European affairs, and Europeanization;
- To be an influential actor in the development of policies and international actions of local authorities, the Government of North Macedonia, and the Western Balkan countries, as well as the European Union;
- To be an organization connected at the regional and European level - with other leading institutes in the relevant field, as well as through its expertise and knowledge to ensure participation in the debate at the European level as a relevant source of knowledge and analysis;
- To participate in international actions and to be a centre for improving knowledge and a source of information on public policies that affect ordinary citizens, thus contributing to democracy, security, stability, freedom and solidarity throughout the Western Balkans.

PRESPA Institute will achieve its goals through:

- Research, analyse and propose alternative policies and data-based solutions in relevant areas of action, as well as create and manage various databases from conducted research or documentation;

- Assisting in the development of evidence-based public policies and understanding international cooperation, as well as contributing to the creation of an enabling environment for civil society development and networking with other organizations and regional cooperation;
- Organizing and delivering training, courses, seminars, workshops, roundtables, and other forms of instruction, as well as campaigns, promotions, and other forms of action.

## **5. PROGRAM PRIORITIES**

1. To increase understanding and conceptualize how globalization affects North Macedonia's exchange patterns by measuring economic, political, and cultural exchange patterns between different actors, in the context of globalization.
2. To increase understanding and conceptualize the development of the EU accession process through analysis of the real changes and the effect it has on the perception patterns of the citizens of North Macedonia.
3. To strengthen the capacities of civil society and institutions and other stakeholders on issues related to the European Union, public policies and public policy making, as well as advocacy, networking, strategic planning, and organizational development.
4. To contribute to regional cooperation and networking in the Western Balkans, as well as to participate in the debate on the future of Europe and generate ideas at the European level.
5. To facilitate bilateral cooperation between civil societies in North Macedonia and Greece and increase understanding of stereotypes by measuring perception trends, thereby effectively monitoring the implementation of the Prespa Agreement.

The PRESPA Institute will implement the stated program priorities by undertaking the following activities:

1. Measuring the economic, political, and cultural patterns of exchange between different actors, thereby measuring presence as effective positioning, in absolute terms.
2. Determining the amount of presence on the ground and its nature and establishing a solid basis for measuring how much that presence is being used to gain influence.
3. Measuring perception trends and stereotypes in the context of globalization and establishing values of self-perception, external perception and internal perception.

4. Measuring economic and political changes, as well as functionality in the context of EU accession through quantitative and objective indicators.
5. Determining the relationship between the changes that are taking place and the improvement of people's quality of life.
6. Determining the difference that harmonization will make in terms of legal instruments and implementation, as well as assessing institutional capacity and financing through gap analyses.
7. Measuring perception trends and stereotypes in the context of EU accession and regarding the strength of reforms and their impact on people's lives.
8. Development of tools to support monitoring of the reform process and EU accession and enabling public participation in policy making and accession negotiations.
9. Developing tools and training programs to support skills development and capacity building for Europeanization.

## 6. PROJECTS

Project name	<b>Untapped expertise</b>
Role	Grantee
Donor	<b>Canadian Fund for Local Initiatives</b>
Total amount of the action	1,244,603.00 MKD (29,990.00 CAD)
Date (from - to)	August 2023 – February 2024
Description	<p>The project "<b>Untapped Expertise</b>" aimed to improve women's participation in decision-making in North Macedonia by affirming their expertise in the field of foreign and security policy. In the period July 2022 - February 2023, a Working Group of Women Experts was established, a public database was developed, training and research was conducted, podcasts and visual content were produced, as well as networking events with media were organized. The project resulted in increased visibility of women's voices in the political debate and concrete recommendations through developed policies and research papers.</p> <p>Project objectives</p> <ul style="list-style-type: none"> <li>- To affirm women's expertise in the field of foreign and security policy</li> <li>- To form and train a Working Group of women experts with a public database</li> <li>- To strengthen capacities for research, public advocacy, and participation in media debate</li> <li>- To establish connections between experts and the media through direct meetings and digital promotion</li> <li>- To produce and distribute podcasts, public policy studies and infographics</li> <li>- To monitor and document the presence of women in political TV debates as an indicator of the impact of the project</li> </ul>

Project name	<b>OSCE Expert Network</b>
Role	Grantee
Donor	<b>Open Society Foundation Macedonia</b>
Total amount of the action	860,143.00 MKD (14,959.00 USD)
Date (from - to)	October 2023 – February 2024
Description	The project aimed to contribute to the establishment of the first network of think tanks

and experts that will support the work of the OSCE through independent analysis, policy proposals and public engagement. As a participant from the OSCE Chairmanship-in-Office, the Institute not only became a core member of the network, but also a co-organizer of **the First Summit of the Network**, held in Skopje, 13–14 November 2023. As part of the event, representatives of the Institute moderated three key panels with high-ranking guests, including the OSCE Secretary General, the President of the country and former senior diplomats. The Summit provided the basis for a long-term established cooperation between the think tank community and the OSCE, with the aim of advancing security cooperation in Europe.

Project objectives:

- To establish **an OSCE Expert Network** as an official platform for consultations, dialogue and exchange of views and policies;
- To encourage **the participation of independent think tanks** in shaping priorities and scenarios for security cooperation in Europe;
- To initiate a process of **programming, networking and consensus** building among researchers and policy makers from OSCE participating States;
- To ensure visibility and continuity in **the participation of North Macedonia** as the chairing country and bearer of the OSCE Network Support Initiative;
- To produce **recommendations and conclusions** submitted to the OSCE Ministerial Council and to develop **a policy document** with analyses and scenarios for European security.

Project name	<b>Citizens' Alliance for Reform and Growth (CARGrow)</b>
Role	Grantee
Donor	<b>Department of Foreign Affairs of Ireland – Embassy in North Macedonia</b>
Total amount of the action	1,906,500.00 MKD (31,000.00 EUR)
Date (from - to)	October 2024 – July 2025
Description	The CARGrow project aims to build a civil society alliance to support reform processes and

economic development in North Macedonia, with a focus on the implementation of the Reform Agenda and the Growth Plan for the Western Balkans. Through analysis, civil society engagement and dialogue with institutions, the project contributes to strengthening public support for reforms and monitoring key areas related to the rule of law, environment, public finances, and inclusive policies. The project includes research, public events, info-sessions, and thematic reports, as well as establishing a dialogue with policymakers at national and local levels.

Project objectives:

- To create a platform for citizen analysis and monitoring of the implementation of the Growth Plan and the Reform Agenda
- To increase public awareness and engagement on the need for effective reforms and European integration
- To encourage cooperation between civil society organizations and state institutions for joint development of solutions
- To produce in-depth research and policy recommendations in key sectors
- To contribute to transparency and accountability in the spending of EU and donor funds

## 7. EDITIONS AND PUBLICATIONS

In its one-year operation, the PRESPA Institute has invested a lot of attention in providing quality publications and content on topics of interest to the citizens of the Republic of North Macedonia, which arise from projects or special research conducted by researchers in the Institute's team. Finally, the researchers of the PRESPA Institute also appear as authors of publications for other organizations.

The following announcements were made in 2023:

1. "**Informed Defense**" informative study on hybrid and unconventional security threats that fall below the threshold of military force , available at: [Informed Defense](#);
2. "**Uniform Diplomacy**", an informative study on the diplomatic activities of North Macedonia in the context of military diplomacy , available at: [Uniform Diplomacy](#)
3. "**Untapped Expertise – Gender Dynamics and Political Perceptions**", a report on research into attitudes and perceptions on gender issues and foreign and security policy, available at: [Untapped Expertise](#)
4. "**Geopolitical Vortex**", a policy study that analyzes key trends that threaten security cooperation in Europe, available at: [Vortex](#)

## 8. PRESPA INSTITUTE IN THE MEDIA

Since the publication of its first publication, the PRESPA Institute has been present in the media, with the aim of well informing the public about the results of its research.

In 2024, the PRESPA Institute was present in the media space through the following forms:

1.	<b>Prespa Institute: VMRO-DPMNE has only a 4 percent chance of winning the largest number of MPs and forming a government</b> <a href="https://fokus.mk/prespa-institut-vmro-dpmne-ima-samo-4-otsto-shansi-da-osvoi-najgolem-broj-pratenitsi-i-da-sostavi-vlada/">https://fokus.mk/prespa-institut-vmro-dpmne-ima-samo-4-otsto-shansi-da-osvoi-najgolem-broj-pratenitsi-i-da-sostavi-vlada/</a>
2.	<b>Prespa Institute: The ruling coalition currently has the best chances of winning the parliamentary elections</b> <a href="https://www.slobodenpecat.mk/prespa-institut-vladejachkata-koalicija-vo-momentov-ima-najgolemi-shansi-za-pobeda-na-parlamentarnite-izbori/">https://www.slobodenpecat.mk/prespa-institut-vladejachkata-koalicija-vo-momentov-ima-najgolemi-shansi-za-pobeda-na-parlamentarnite-izbori/</a>
3.	<b>VMRO-DPMNE and the coalition have only a 4% chance of winning a majority of MPs, according to research by the Prespa Institute.</b> <a href="https://lokalno.mk/vmro-dpmne-i-koalicijata-imaat-samo-4-shansi-da-osvojat-mnozinstvo-pratenici-pokazhuva-istrazhuvanjetona-prespa-institutot/">https://lokalno.mk/vmro-dpmne-i-koalicijata-imaat-samo-4-shansi-da-osvojat-mnozinstvo-pratenici-pokazhuva-istrazhuvanjetona-prespa-institutot/</a>
4.	<b>Prespa Institute Analysis: VMRO-DPMNE has only a 4% chance of winning the elections if the current ruling coalition runs with joint lists</b> <a href="https://centar.mk/blog/2024/01/26/analiza-na-prespa-institut-vmro-dpmne-ima-samo-4-shansi-da-pobedi-na-izborite-ako-na-izborite-segashnata-vladejachka-koalitsija-nastapi-so-zaednichki-listi/">https://centar.mk/blog/2024/01/26/analiza-na-prespa-institut-vmro-dpmne-ima-samo-4-shansi-da-pobedi-na-izborite-ako-na-izborite-segashnata-vladejachka-koalitsija-nastapi-so-zaednichki-listi/</a>
5.	<b>Prespa Institute Analysis: The Government Coalition Has a 96% Chance of Winning the Parliamentary Elections if It Runs Together</b> <a href="https://centar.mk/blog/2024/01/26/analiza-na-prespa-institut-vladinata-koalitsija-ima-96-otsto-shansa-da-pobedi-na-parlamentarnite-izbori-ako-nastapi-zaedno/">https://centar.mk/blog/2024/01/26/analiza-na-prespa-institut-vladinata-koalitsija-ima-96-otsto-shansa-da-pobedi-na-parlamentarnite-izbori-ako-nastapi-zaedno/</a>
6.	<b>VIDEO INTERVIEW   Andreja Stojkovski: The algorithm says the government coalition has the best chance of forming a new government</b> <a href="https://www.slobodenpecat.mk/https-www-slobodenpecat-mk-videointervju-andrea-stojkovski-algoritmot-veli-vladinata-koalicija-ima-najmnogu-shansi-da-formira-nova-vlada/">https://www.slobodenpecat.mk/https-www-slobodenpecat-mk-videointervju-andrea-stojkovski-algoritmot-veli-vladinata-koalicija-ima-najmnogu-shansi-da-formira-nova-vlada/</a>
7.	<b>Stojkovski: The algorithm says the government coalition has the best chance of forming a new government</b> <a href="https://racin.mk/vesti/stojkovski-algoritmot-veli-vladinata-koalicija-ima-najmnogu-shansi-da-formira-nova-vlada/">https://racin.mk/vesti/stojkovski-algoritmot-veli-vladinata-koalicija-ima-najmnogu-shansi-da-formira-nova-vlada/</a>
8.	<b>Stojkovski: In 96% of 14,000 scenarios, the European bloc has the best chance of winning the elections</b> <a href="https://lokalno.mk/stojkovski-vo-96-od-14-000-scenarija-najmnogu-shansi-za-pobeda-na-izborite-ima-evropskiot-blok/">https://lokalno.mk/stojkovski-vo-96-od-14-000-scenarija-najmnogu-shansi-za-pobeda-na-izborite-ima-evropskiot-blok/</a>

9.	<b>Andreja Stojkovski: The algorithm says the government coalition has the best chance of forming a new government</b> <a href="https://centar.mk/blog/2024/02/08/andreja-stojkovski-algoritomot-veli-vladinata-koalitsija-ima-najmnogu-shansi-da-formira-nova-vlada/">https://centar.mk/blog/2024/02/08/andreja-stojkovski-algoritomot-veli-vladinata-koalitsija-ima-najmnogu-shansi-da-formira-nova-vlada/</a>
10.	<b>Stojkovski: Between 1,000 and 1,200 polling stations are "fixed", meaning that the same party wins every election there</b> <a href="https://mms.mk/343908/">https://mms.mk/343908/</a>
11.	<b>Stojkovski to TV 24: I do not believe that the Albanian opposition will boycott the presidential elections</b> <a href="https://24.mk/details/stojkovski-za-tv-24-ne-veruvam-deka-albanskata-opozicija-kje-gi-bojkotira-pretседатelskite-izbori">https://24.mk/details/stojkovski-za-tv-24-ne-veruvam-deka-albanskata-opozicija-kje-gi-bojkotira-pretседатelskite-izbori</a>
12.	<b>VIDEO Stojkovski in "Polygraph": We have little real cooperation with Russia, but it has a large presence in the public discourse</b> <a href="https://racin.mk/intervju/video-stojkovski-vo-poligraf-so-rusija-imame-mala-realna-sorabotka-a-ima-golemo-prisustvo-vo-javniot-diskurs/">https://racin.mk/intervju/video-stojkovski-vo-poligraf-so-rusija-imame-mala-realna-sorabotka-a-ima-golemo-prisustvo-vo-javniot-diskurs/</a>
13.	<b>(Video) Stojkovski in "Polygraph": We have little real cooperation with Russia, but it has a large presence in the public discourse</b> <a href="https://centar.mk/blog/2024/03/27/video-stojkovski-vo-poligraf-so-rusija-imame-mala-realna-sorabotka-a-ima-golemo-prisustvo-vo-javniot-diskurs/">https://centar.mk/blog/2024/03/27/video-stojkovski-vo-poligraf-so-rusija-imame-mala-realna-sorabotka-a-ima-golemo-prisustvo-vo-javniot-diskurs/</a>
14.	<b>Stojkovski in "Poligraph": We have little real cooperation with Russia, but it has a large presence in the public discourse</b> <a href="https://alsat.mk/mk/stojkovski-vo-poligraf-so-rusija-imame-mala-realna-sorabotka-a-ima-golemo-prisustvo-vo-javniot-diskurs/">https://alsat.mk/mk/stojkovski-vo-poligraf-so-rusija-imame-mala-realna-sorabotka-a-ima-golemo-prisustvo-vo-javniot-diskurs/</a>
15.	<b>Stojkovski: It is dangerous if polls show bias towards a certain political party</b> <a href="https://racin.mk/vesti/stojkovski-opasno-e-ako-anketite-pokazhuvaat-pristrasnost-kon-odredena-politichka-partija/">https://racin.mk/vesti/stojkovski-opasno-e-ako-anketite-pokazhuvaat-pristrasnost-kon-odredena-politichka-partija/</a>
16.	<b>Stojkovski in "Top Topic": The candidate is more of a party spokesperson than a speaker</b> <a href="https://telma.com.mk/2024/04/22/stojkovski-vo-top-tema-kandidatot-poveke-e-zvuchnik-na-partijata-odoshto-govornik/">https://telma.com.mk/2024/04/22/stojkovski-vo-top-tema-kandidatot-poveke-e-zvuchnik-na-partijata-odoshto-govornik/</a>
17.	<b>VIDEO INTERVIEW   Stojkovski: Respect for the Constitution and laws cannot be a personal position</b> <a href="https://www.slobodenpecat.mk/videointervju-stojkovski-pochituvanieto-na-ustavot-i-zakonite-ne-mozhe-da-bide-lichen-stav/">https://www.slobodenpecat.mk/videointervju-stojkovski-pochituvanieto-na-ustavot-i-zakonite-ne-mozhe-da-bide-lichen-stav/</a>
18.	<b>Stojkovski: Even if Trump wins the election, there will be no drastic change in US foreign policy</b> <a href="https://lokalno.mk/stojkovski-duri-i-ako-tramp-pobedi-na-izborite-nema-da-ima-drastichna-promena-vo-nadvoreshnata-politika-na-sad/">https://lokalno.mk/stojkovski-duri-i-ako-tramp-pobedi-na-izborite-nema-da-ima-drastichna-promena-vo-nadvoreshnata-politika-na-sad/</a>
19.	<b>Stojkovski: The opposition will be as strong as it is active in the Parliament</b> <a href="https://racin.mk/vesti/stojkovski-opozicijata-ke-bide-onolku-silna-kolku-shto-ke-bide-aktivna-vo-sobranieto/">https://racin.mk/vesti/stojkovski-opozicijata-ke-bide-onolku-silna-kolku-shto-ke-bide-aktivna-vo-sobranieto/</a>
20.	<b>Stojkovski: The opposition will be as strong as it is active in the Parliament</b>

	<a href="https://fokus.mk/stojkovski-opozitsijata-ke-bide-onolku-silna-kolku-shto-ke-bide-aktivna-vo-sobranieto/">https://fokus.mk/stojkovski-opozitsijata-ke-bide-onolku-silna-kolku-shto-ke-bide-aktivna-vo-sobranieto/</a>
21.	<b>Stojkovski: The opposition will be as strong as it is active in the Parliament</b> <a href="https://libertas.mk/sto-kovski-opozici-ata-e-bide-onolku-silna-kolku-shto-e-bide-aktivna-vo-sobranieto/">https://libertas.mk/sto-kovski-opozici-ata-e-bide-onolku-silna-kolku-shto-e-bide-aktivna-vo-sobranieto/</a>
22.	<b>Stojkovski: Even if Trump wins the election, there will be no drastic change in US foreign policy</b> <a href="https://centar.mk/blog/2024/06/03/stojkovski-duri-i-ako-tramp-pobedi-na-izborite-nema-da-ima-drastichna-promena-vo-nadvoreshnata-politika-na-sad/">https://centar.mk/blog/2024/06/03/stojkovski-duri-i-ako-tramp-pobedi-na-izborite-nema-da-ima-drastichna-promena-vo-nadvoreshnata-politika-na-sad/</a>
23.	<b>Stojkovski: The opposition will be as strong as it is active in the Parliament</b> <a href="https://centar.mk/blog/2024/06/03/stojkovski-opozitsijata-ke-bide-onolku-silna-kolku-shto-ke-bide-aktivna-vo-sobranieto/">https://centar.mk/blog/2024/06/03/stojkovski-opozitsijata-ke-bide-onolku-silna-kolku-shto-ke-bide-aktivna-vo-sobranieto/</a>
24.	<b>"Europath" on TV 24</b> <a href="https://24.mk/details/evropat-na-tv-24">https://24.mk/details/evropat-na-tv-24</a>

## 9. ABOUT THE ORGANIZATION

PPRESPA Institute has a two-tier governance structure consisting of the Assembly of the organization and the Board of Directors.

According to Article 22 of the Law on Citizens' Associations and Foundations, and according to the Statute of the PRESPA Institute, the Assembly is composed of all members of the organization. The Assembly, within its competence, has the authority to adopt the statute, work program and other acts, elect bodies of the association, propose amendments and supplements to the Statute and Program of the institute, adopt the annual work report and financial report (final account), admit new members, status changes, elect the president of the organization and the Board of Directors, etc.

The Board of Directors consists of 5 members, including the President of the Board, elected for a term of 3 years. The Board of Directors prepares the sessions of the Assembly, adopts the guidelines and the annual work plan, the annual financial plan, appoints the Executive Director, etc.

### 1. BOARD OF DIRECTORS

**Lura POLOZHANI** is the President of the Executive Board of the PRESPA Institute. She holds a BA in International Relations from Malmö University, Sweden, and a Master of Science in European Studies: Ideas and Identities from the London School of Economics. In 2022, she defended her PhD in Law and Politics from the University of Graz, Austria.

Dr. Lura Polozani is a researcher on the H2020 Connekt project at the University of Graz, which investigates the contexts of violent extremism and radicalization in the Balkans and the MENA region. Her other research interests include civic practices in divided societies, social movements, and democratization.

Lura previously worked as an advisor to the Prime Minister of North Macedonia on cooperation with international organizations. She continued to work for UNHCR as an external expert, and worked as a researcher at the University of Pristina, a university assistant at CSEES in Graz and a project manager for ECMI Kosovo.

Lura is a member of the Executive Board for the term 2023-2026.

**Zoran ILIEVSKI** is a member of the Board of Directors of the PRESPA Institute. He graduated in political science from the Justinian I Faculty of Law at the University of Ss. Cyril and Methodius, received a master's degree in European integration and regionalism from the University of Graz, Austria, and a doctorate in political science from the University of Ss. Cyril and Methodius in Skopje. During

his studies, he was twice declared a student of the generation, for which he was awarded.

Dr. Zoran Ilievski is a full professor of political science at the Justinian I Faculty of Law and head of the Southeast Europe Office of the Global Council for Tolerance and Peace, an international organization based in Malta.

As a researcher and leader of international research projects, he has published over forty papers and two monographs, related to international relations, European integration, democratic consolidation, applied politics and especially the regulation of ethnic conflicts. He is a recipient of the European Order of Saint George of Habsburg-Lorraine.

Ilievski is the head of the Centre for Political Science Research and Analysis at the Faculty of Law "Justinianus Primus", president of East-West Bridge in Skopje and a member of the presidency of East-West Bridge International, based in Belgrade, Serbia. He is an honorary member of the South East European Group of the Trilateral Commission (New York-Paris-Tokyo), and from 2009 to 2017, he was an advisor to the President of the Republic of Macedonia, coordinator of the Council for Foreign Relations of the President of the Republic of Macedonia and program coordinator of the President's School of Young Leaders.

Professor Ilievski is a member of the Board of Directors for the term 2023-2026.

**Martin GALEVSKI** is a member of the Board of Directors of the PRESPA Institute. He completed his master's degree in education at the University of Cambridge and his doctoral studies at the University of Oxford, United Kingdom.

Martin has been working as a researcher and expert in the field of education and human capital development for more than ten years. He closely cooperates with several international organizations in the field, including the World Bank, Westminster Foundation for Democracy, UNDP, UNESCO, and others. He is the author of about twenty scientific studies focusing on education and socio-political participation among young people. As a leading expert, Martin has worked on the preparation of several strategic documents in the country, including the National Youth Strategy 2023-2027 and the Human Capital Strategy (2022-2030).

Martin is a member of the Board of Directors for the term 2023-2026.

**Ida PROTUGER VELJKOVIC** is a member of the Board of Directors of the PRESPA Institute. She graduated in psychology from the University of St. Cyril and Methodius in Skopje.

Ida has a more than 20-year career in journalism, mainly in editorial positions in several electronic and print media. She began her career at the MIA

agency, and then worked at Kanal 5, Dnevnik, Alfa TV and the weekly Građanski. She is also an active participant in civil society, with a commitment to the democratization of society and the promotion of human rights. She participated in the democratization process of the Association of Journalists and was the president of the Ethics Committee at the AJM. As a co-author, she participated in the publications "Black Monday" and "What is Gruevism". In 2015, she moved to Vienna, Austria, where she continued her education and now works as a certified trainer for personal development and systemic development of organizations and companies.

Ida is a member of the Board of Directors for the 2020-2023 term.

**Vladimir MIRČESKI** is Vice President of the Board of Directors of the PRESPA Institute. He graduated from the Faculty of Law at the University of St. Cyril and Methodius in Skopje with a degree in journalism.

Vladimir has more than 20 years of journalistic career behind him. He started his profession in the written media in the mid-1990s, and after a short period he switched to television journalism. He was part of the teams of the foreign policy editorial departments in some of the most influential national television stations in the country. In the period 1998-1999 and then again from 2002 to 2003 he was part of the A1 TV team. While, from 2000 to 2002 and again from 2003 to 2009 he was part of the Kanal 5 TV team. He spent four years (2009-2013) as part of the TV Alfa team, and was also part of the Libertas portal for one year (2013-2014).

Since 2014, he has been part of the show "360 Degrees" broadcast on TV Alsat, and since 2016, he has been a correspondent for the Voice of America in Macedonian.

Vladimir is a member of the Board of Directors for the term 2020-2023.

## 2. TEAM MEMBERS

**Andreja STOJKOVSKI** is a senior researcher and analyst, as well as the Executive Director of the PRESPA Institute.

**Ivana JORDANOVSKA** is an external associate and senior researcher at the PRESPA Institute, as well as the chair of the expert group on feminist foreign and security policy.

**Prof. Dr. Nenad MARKOVIC** is an external associate and senior researcher at the PRESPA Institute.

**Prof. Dr. Dragan TEVDOVSKI** is an external associate and senior researcher at the PRESPA Institute.

**Prof. Dr. Vesna POPOSKA** is an external associate and senior researcher at the PRESPA Institute.

**Prof. Dr. Marina ANDEVA** is an external associate and senior researcher at the PRESPA Institute.

**Prof. Dr. Julija BRSAKOSKA-BAZERKOVSKA** is an external associate and senior researcher at the PRESPA Institute.

**Prof. Dr. Sabina PACHARIZ** is an external associate and senior researcher at the PRESPA Institute.

**Prof. Dr. Leposava OGNJANOSKA** is an external associate and senior researcher at the PRESPA Institute.

**Prof. Dr. Martin NAUNOV** is an external associate and researcher at the PRESPA Institute.

**Kristijan FIDANOVSKI Ph.D.** is an external associate and researcher at the PRESPA Institute.

**Diana ŽUPANOSKA** is an external associate and senior researcher at the PRESPA Institute.

**Goran LAZAROV** is an external associate and senior researcher at the PRESPA Institute.

**Elmas HASANOVIC** is an external associate and researcher at the PRESPA Institute.

**Martin NACEVSKI** is an external research associate at the PRESPA Institute.

**Darko GJORGIOSKI** is an external research associate at the PRESPA Institute.

## **10. FINANCIAL OVERVIEW**

The final account submitted to the Public Revenue Office in accordance with the Law on Accounting of Non-Profit Organizations (Official Gazette of the Republic of Macedonia 24/2003) is an integral part of this annual report.

ЕМБС: 07402830

Целосно име: Здружение на граѓани за истражување за  
меѓународните односи и европски прашања "ИНСТИТУТ  
ПРЕСПА" - Скопје

Вид на работа: 540

Тип на годишна сметка: Годишна сметка

Тип на документ: Годишна сметка

Година : 2024

### Биланс на приходи и расходи

Ознака за АОП	Опис	Претходна година	Бруто за тековна година	Исправка на вредноста за тековна година	Нето за тековна година
<b>201</b>	-- Расходи I. МАТЕРИЈАЛНИ РАСХОДИ, УСЛУГИ И АМОРТИЗАЦИЈА (202 до 210)	1.732.187,00			536.633,00
<b>202</b>	-- Потрошени материјали	8.772,00			34.057,00
<b>203</b>	-- Потрошена енергија	32.950,00			13.696,00
<b>204</b>	-- Други услуги	1.146.464,00			254.992,00
<b>205</b>	-- Превозни и транспортни услуги	173.575,00			
<b>206</b>	-- Издатоци за реклама, пропаганда и репрезентација	8.470,00			97.190,00
<b>209</b>	-- Наемнини	318.123,00			136.698,00
<b>210</b>	-- Други материјални расходи	43.833,00			
<b>211</b>	-- ДРУГИ РАСХОДИ (212 до 221)	1.095.412,00			1.021.012,00
<b>212</b>	-- Провизија за платен промет	32.806,00			24.577,00
<b>217</b>	-- Негативни курсни разлики	45.675,00			4.553,00
<b>219</b>	-- Други расходи	1.016.931,00			991.882,00
<b>230</b>	-- ПЛАТИ И НАДОМЕСТИ НА ПЛАТИ(231+232)	608.060,00			734.978,00
<b>231</b>	-- а) Вкалкулирани плати	543.044,00			717.216,00
<b>232</b>	-- б) Вкалкулирани надомести	65.016,00			17.762,00
<b>235</b>	-- ВКУПНО РАСХОДИ (201+211+222+226+230+233+234)	3.435.659,00			2.292.623,00
<b>236</b>	-- Остварен вишок на приходи-добивка пред оданочување(250 минус 235) ако 250>235	1.534.248,00			1.690.700,00
<b>238</b>	-- Остварен нето вишок-добивка (236-237)	1.534.248,00			1.690.700,00

<b>239</b>	-- Вкупно (235+236) или (235+237) ако 237 е поголемо од 236=252	4.969.907,00			3.983.323,00
<b>240</b>	-- ПРИХОДИ ОД ПРОДАЖБА НА ПРОИЗВОДИ, СТОКИ И УСЛУГИ (241+242)	45.000,00			122.800,00
<b>242</b>	-- Приходи од услуги	45.000,00			122.800,00
<b>243</b>	-- Приходи од камати и позитивни курсни разлики				4.360,00
<b>244</b>	-- Приходи од членарини, подароци, донации и приходи од други извори	4.878.867,00			2.321.915,00
<b>248</b>	-- Пренесен дел од вишокот на приходите од претходната година	46.040,00			1.534.248,00
<b>250</b>	-- ВКУПНО ПРИХОДИ 240+243+244+245+246+247+ 248+249	4.969.907,00			3.983.323,00
<b>252</b>	-- ВКУПНО (250+251)=239	4.969.907,00			3.983.323,00
<b>438</b>	-- Број на работници	1,00			1,00

### Биланс на состојба

Ознака за АОП	Опис	Претходна година	Бруто за тековна година	Исправка на вредноста за тековна година	Нето за тековна година
<b>1</b>	-- АКТИВА ПОСТОЈАНИ СРЕДСТВА (002+003+008+009)	36.919,00	39.020,00	3.120,00	35.900,00
<b>3</b>	-- МАТЕРИЈАЛНИ СРЕДСТВА (004 до 007)	36.919,00	39.020,00	3.120,00	35.900,00
<b>7</b>	-- Други материјални средства	36.919,00	39.020,00	3.120,00	35.900,00
<b>10</b>	-- ПАРИЧНИ СРЕДСТВА, КРАТКОРОЧНИ ПОБАРУВАЊА И АКТИВНИ ПРЕСМЕТКОВНИ СМЕТКИ (011+018+019+020+021+022+023+024)	1.534.249,00	1.690.700,00		1.690.700,00
<b>11</b>	-- ПАРИЧНИ СРЕДСТВА (012 до 017)	1.534.249,00	1.690.700,00		1.690.700,00
<b>12</b>	-- Жиро сметка	1.299.942,00	1.257.534,00		1.257.534,00
<b>14</b>	-- Девизна сметка	234.307,00	433.166,00		433.166,00
<b>42</b>	-- ВКУПНА АКТИВА (001+010+028+035+038+041)	1.571.168,00	1.729.720,00	3.120,00	1.726.600,00
<b>44</b>	-- ПАСИВА - ИЗВОРИ НА ДЕЛОВНИ СРЕДСТВА	36.919,00			35.879,00
<b>45</b>	-- Деловен фонд	36.919,00			35.879,00
<b>46</b>	-- РЕВАЛОРИЗАЦИОНА РЕЗЕРВА				21,00
<b>62</b>	-- V. ПАСИВНИ ВРЕМЕНСКИ РАЗГРАНИЧУВАЊА (063 до 065)	1.534.249,00			1.690.700,00
<b>64</b>	-- Дел од вишокот на приходите пренесен во наредната година	1.534.249,00			1.690.700,00
<b>69</b>	-- ВКУПНА ПАСИВА (044+046+047+051+062+066+067+068)	1.571.168,00			1.726.600,00

**Државна евиденција**

Ознака за АОП	Опис	Претходна година	Бруто за тековна година	Исправка на вредноста за тековна година	Нето за тековна година
675	-- Издатоци за авторски хонорари (< или = на АОП 219 од БПР)	961.784,00			920.422,00
680	-- Плати(< или = на АОП 231 од БПР)	349.230,00			477.112,00
681	-- Придонеси на плати(< или = на АОП 231 од БПР)	16.078,00			200.816,00
682	-- Даноци на плати(< или = на АОП 231 од БПР)	31.736,00			39.288,00
691	-- Приходи од донации(< или = на АОП 244 од БПР)	4.878.867,00			2.321.915,00
695	-- Просечен број на вработени врз основа на состојбата на крајот на месецот	1,00			1,00

**Распоредување на резултатот**

Ознака за АОП	Опис	Претходна година	Бруто за тековна година	Исправка на вредноста за тековна година	Нето за тековна година
351	-- А. ОСТВАРЕН НЕТО ВИШОК -ДОБИВКА	1.534.248,00			1.690.700,00
353	-- Б. ОСТАТОК ОД НЕТО ДОБИВКАТА ЗА РАСПОРЕДУВАЊЕ (351-352)	1.534.248,00			1.690.700,00
358	-- f) Дел за пренос во наредната година	1.534.248,00			1.690.700,00

**Структура на приходи по дејности**

Ознака за АОП	Опис	Претходна година	Бруто за тековна година	Исправка на вредноста за тековна година	Нето за тековна година
4631	- 94.990 - Дејности на други организации врз база на зачленување, н.д.м.				3.983.323,00

Изјавувам, под морална, материјална и кривична одговорност, дека податоците во годишната сметка се точни и вистинити.

Податоците од годишната сметка се во постапка на доставување, која ќе заврши со одлука (одобрување/одбивање) од страна на Централниот Регистар.